

Remuneration Report of PannErgy Public Limited Company for the financial year 2025

The Remuneration Policy of PannErgy Public Company Limited by Shares (registered office: 1112 Budapest, Boldizsár u. 2.; company registration number: 01-10-041618; hereinafter referred to as 'PannErgy Plc.' or 'the Company'), serving as the basis for this Remuneration Report ('Report'), entered into force on 30 April 2024.

The Company submits a Remuneration Report on an annual basis, for the first time for the financial year 2020. The purpose of the Report is to provide a comprehensive overview on the total amount of remuneration awarded in the latest financial year or due on the basis of its results, established for each manager in accordance with the Remuneration Policy, including those of the managers employed for the first time during the financial year under review.

In the financial year 2025, the following members of PannErgy Plc's Management Board and the Chief Executive Officer acted as the Company's managers:

| Name | Position | Date of entry into office | End/termination of office |
|------------------|-------------------------|---------------------------|---------------------------|
| Dénes Gyimóthy | Member, Chairman | 12.12.2022 | indefinite term |
| Gábor Briglovics | Member | 16.04.2021 | indefinite term |
| Katalin Gyimóthy | Member | 28.04.2016 | indefinite term |
| Attila Juhász | Member | 31.08.2007 | indefinite term |
| Kálmán Rencsár | Member | 30.04.2020 | indefinite term |
| István Jaksa | Chief Executive Officer | 13.12.2022 | indefinite term |

The Remuneration Policy provides that the characteristics of the remuneration of the Company's managers should reflect the Company's evolution and its risk profile. While in the previous energy transformation period certain members of the Management Board (former Board of Directors) joined an executive stock option scheme besides the fixed remuneration of the members, the shareholders decided that only a fixed remuneration shall apply for the current organic operation period.

According to the guidelines set out in the Remuneration Policy, the Company's strategic objectives are achieved mainly through the operational management, the Company's professional staff and permanent partners. Accordingly, the Company has developed a contractual relationship with its employees and strategic partners that uses fixed and performance-based incentives, thereby facilitating the Company's business strategy, long-term interests and sustainability.



In the financial year 2025, the Company's Managers received the following remuneration:

| Name | Remuneration amount (thousand HUF) | Fixed part (%) | Variable part (%) |
|------------------|------------------------------------|----------------|-------------------|
| Dénes Gyimóthy | 2,340 | 100.00% | 0.00% |
| Gábor Briglovics | 1,860 | 100.00% | 0,00% |
| Katalin Gyimóthy | 1,860 | 100.00% | 0.00% |
| Attila Juhász | 1,860 | 100.00% | 0.00% |
| Kálmán Rencsár | 1,860 | 100.00% | 0.00% |
| István Jaksa | 17,467 | 81.16% | 18.84% |

The actual remuneration fully complies with the requirements set out in the Remuneration Policy.

While no performance criteria have been laid down in connection with the remuneration on the basis of the principles described above, it should be noted that the Company has achieved its EBITDA target for the financial year 2025, such value constituting the primary financial performance indicator for the Company.

During the past five years, the yearly changes in Group-level remuneration and the development of the Company's performance and the average Group-level remuneration of Company employees other than managers during such period are shown in the tables below, expressed in FTE in a manner enabling comparison:

| Financial year | EBITDA consolidated according to the IFRS (million HUF) | Change in EBITDA consolidated according to the IFRS from the previous financial year (%) | Change in the average annual per capita income of managers from the previous financial year (%) | Change in the average annual per capita income of employees other than managers from the previous financial year (%) |
|----------------|---|--|---|--|
| 2015 | 1,614 | | | |
| 2016 | 1,715 | 6.28% | -19.49% | 2.19% |
| 2017 | 2,241 | 30.65% | -8.54% | 1.95% |
| 2018 | 2,231 | -0.45% | 0.20% | -0.35% |
| 2019 | 2,666 | 19.48% | 0.00% | -5.75% |
| 2020 | 2,735 | 2.60% | 0.49% | 28.29% |
| 2021 | 2,878 | 5.23% | -0.36% | 18.93% |
| 2022 | 3,612 | 25.50% | -0.11% | 22.80% |
| 2023 | 3,930 | 8.80% | 102.93% | 23.12 % |
| 2024 | 3,943 | 0.33% | 6.99% | 32.50% |
| 2025 | 4,182 | 6.06% | 8.43% | 21.76% |



| Financial year | Remuneration of managers | | | Remuneration of employees other than managers | | |
|----------------|---------------------------------------|------------------------------------|---|---|------------------------------------|---|
| | Average headcount (number of persons) | Total annual income (thousand HUF) | Average annual per capita income (thousand HUF) | Average headcount (number of persons) | Total annual income (thousand HUF) | Average annual per capita income (thousand HUF) |
| 2015 * | 6.55 | 17,115 | 2,614 | 37.84 | 162,664 | 4,299 |
| 2016 | 7.36 | 15,478 | 2,104 | 23.72 | 104,200 | 4,393 |
| 2017 | 7.52 | 14,480 | 1,925 | 15.25 | 68,300 | 4,479 |
| 2018 * | 7.00 | 13,500 | 1,929 | 13.61 | 60,742 | 4,463 |
| 2019 | 7.00 | 13,500 | 1,929 | 15.41 | 64,821 | 4,206 |
| 2020 | 6.61 | 12,820 | 1,938 | 15.85 | 85,535 | 5,396 |
| 2021 | 6.71 | 12,958 | 1,931 | 16.19 | 103,908 | 6,418 |
| 2022 | 6.90 | 13,310 | 1,959 | 16.15 | 127,281 | 7,881 |
| 2023 | 6.00 | 23,487 | 3,915 | 16.70 | 162,050 | 9,704 |
| 2024 | 6.00 | 25,129 | 4,188 | 13.2 | 169,711 | 12,857 |
| 2025 | 6.00 | 27,247 | 4,541 | 13.2 | 206,647 | 15,655 |

*includes the wages of permanent employees only; temporary, project-based wages have been eliminated

In the past 5 financial years, the Company's annual EBITDA has increased by 52.9%, the average per capita annual income of managers has increased by 134.3%, whereas the average per capita annual income of employees other than managers has increased by 190.1%.

For the financial year 2025, no shares or share options have been offered to the Company's managers.

For the financial year 2025, no variable remuneration has been determined for managers and, therefore, there is no possibility of reclaiming such remuneration.

The Remuneration Policy has been implemented in full accordance with the requirements laid down in the Policy; no exceptions have been made.

Since this is the first time the Company has drawn up a Remuneration Report, no resolution adopted by consultative vote by the General Meeting concerning the Remuneration Report for the previous financial year could be taken into consideration.

Budapest, 26 March 2026

Management Board of PannErgy Plc.

This announcement is published in Hungarian and English languages. In case of any contradiction between these two versions, the Hungarian version shall prevail

